MONTGOMERY COMMUNITY COLLEGE



2015

PREFACE

The purpose of the Montgomery Community College Institutional Fact Book is to provide information to support decision making and long-range planning. Having this information available in a readily accessible document as well as on the college web site helps facilitate the college planning process.

The Institutional Fact Book is compiled from data found in college records, North Carolina Community College System records and other outside sources. The displays of data are designed to make the information understandable and to provide comparisons where they are logical. It is not intended to be a book of statistics but a book of relative information concerning the college's students and programs. Every effort has been made to ensure that the information presented is factual. Sources have been provided to support the reliability of the information.

Readers should keep in mind the fluid nature of data, realizing that the Fact Book is a snapshot taken once annually. Any questions or suggestions concerning the content, purpose, or format of the Fact Book should be directed to Carol Holton, Coordinator of Institutional Effectiveness at 910–576–6222 ext. 510, <u>holtonc@montgomery.edu</u>.

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VISION

Montgomery Community College will be a place of discovery, critical thinking, and educational excellence; a centerpiece for life-long learning – for our students, faculty, staff, and community.

MISSION STATEMENT

Montgomery Community College provides quality educational opportunities.

CORE VALUES

Excellence

We value . . .

- ... Continuous growth and improvement in every aspect of campus life.
- ... Securing and providing adequate resources so that improvements can be seen and measured.
- ... Freedom to instruct students using various techniques and the development of methods that will help them achieve their maximum potential.
- ... Personal and professional development of all staff and faculty.
- ... Courage to provide leadership, to take risks, to welcome change, and to persevere.

Honesty & Integrity

We value . . .

- ... Academic and personal honesty as essential elements in education.
- ... Integrity which binds us to fairness, to truth, and to actions and philosophies that meet the highest ethical standards.
- ... Intellectual honesty and academic freedom, and pledge to foster an environment of trust and responsibility in the learning community.

Learning

We value . . .

- ... Learning as a lifetime reward.
- ... Input from learners in the achievement of their goals.
- ... Empowered learning in a high-tech/human-touch environment.

Commitment

We value . . .

- ... Prompt, fair, friendly, courteous, and people-oriented service to our communities, to our stakeholders, and to each other.
- ... A safe and nurturing educational environment.
- ... Opportunities to help make our community, state, nation, and the world a better place in which to live and to work.

Respect

We value . . .

- ... Diversity of life experiences and contributions of the students, staff, and faculty that assist with enrichment of the learning community.
- ... The responsibility of treating people with dignity and respect whereby each team member operates unselfishly for the benefit of all stakeholders.

Communication

We value . . .

- ... Open and honest dialogue, feedback, and active listening, flowing in all directions.
- ... Teamwork, cooperation, collaboration, innovation, and creative problem solving.

COLLEGE GOALS

In accomplishing our mission, we commit our resources to serving our community in the successful achievement of its educational goals through the implementation of these strategic college goals:

- **GOAL 1:** Develop and implement **instructional programs and services**, in traditional and distance learning formats, consistent with the assessed needs of the constituent groups in the College's service area and with state, regional and national standards.
- **GOAL 2**: Provide **facilities**, **technologies**, and information services that enhance student learning.
- **GOAL 3:** Support businesses, industries, and **community initiatives** through educational services that facilitate economic growth and workforce training.
- **GOAL 4:** Create a culture for employing and retaining **quality faculty and staff** to support student success.
- **GOAL 5:** Develop, and manage human, financial, and infrastructure resources essential to **fiscal stability** and meeting student and community needs.
- **GOAL 6:** Consistent with accrediting standards and the College mission, engage in ongoing, systematic institutional planning and evidence-based assessment, resulting in continuous quality improvement and **institutional effectiveness**.

PROFILE

Academic Year 2014-2015

PRESIDENT INTERIM PRESIDENT	Chad A. Bledsoe, PhD Mary A. Chesson <i>(June – April)</i>)
BOARD OF TRUSTEES	Claudia B. Bulthuis, Chairman Anna G. Hollers, Vice Chairman Samuel C. Martin, Secretary Gelynda T. Capel Paula L. Covington Sharon M. Cupples J. Ronald Kincaid Gordon Knowles Andrea P. Marshall Dr. Johnny L. McKinnon, Jr. Ricardo Romero C. Lowell Russell Jada Greene, SGA President	
LOCATION	NTMary A. Chesson (June - April)TESClaudia B. Bulthuis, Chairman Anna G. Hollers, Vice Chairman Samuel C. Martin, Secretary Gelynda T. Capel Paula L. Covington Sharon M. Cupples J. Ronald Kincaid Gordon Knowles Andrea P. Marshall Dr. Johnny L. McKinnon, Jr. Ricardo Romero C. Lowell Russell Jada Greene, SGA PresidentTroy, Montgomery County, North Carolina Montgomery Community College is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award associate degrees, diplomas, and certificates.EDAssociate of Applied Science Associate in General Education Diplomas, CertificatesMENT1.074 Curriculum students 3,438 Non-curriculum students 3,438 Non-curriculum students 3,438 Non-curriculum students 3,438 Non-curriculum students 3,436 Non-curriculum students 3,436 Non-curriculum students 3,436 Non-curriculum students 26% Associate/Others0% 26% 26%TION24,000 books: 48 periodicals subscriptions	
ACCREDITATION	Southern Association of College Commission on Colleges to awa	es and Schools
ТҮРЕ	Public co-educational communit	ty college
DEGREES OFFERED	Associate in Arts, Associate in Associate in Associate in General Education	Science
CALENDAR	Semester	
ANNUAL ENROLLMENT		
FULL-TIME FACULTY	34 curriculum	
FACULTY CREDENTIALS	Masters Bachelors	$\frac{44\%}{26\%}$
LIBRARY COLLECTION	24,000 books; 48 periodicals su	bscriptions
SEMESTER TUITION	In-state: \$72.00/credit hour	Out-of-state: \$264.00

HISTORY OF MONTGOMERY COMMUNITY COLLEGE

The State Board of Education issued a charter to Montgomery Technical Institute on September 7, 1967. As directed by law, eight members were appointed to the Board of Trustees. In November 1967, administrative and teaching personnel were employed. In June 1968, a building on Page Street was occupied as a temporary location of Montgomery Technical Institute. Extension classes were conducted in 1967–1968, Adult Basic Education and adult high school diploma programs began in October 1968, and full-time curriculum students were accepted in August 1968. The institution's first students were graduated in June 1969.

On June 3, 1971, the State Board of Education approved Montgomery Technical Institute as a charter technical institution, effective July 1971. In compliance with law, four additional trustees were appointed by the Governor on December 1, 1971. Responsibility for local control of the College was given to the Board of Trustees, including the President of the Student Government Association (an ex-officio member of the Board of Trustees).

In October 1975, citizens of Montgomery County passed a bond issue authorizing the construction of a new campus of 64,000 square feet on a 149 acre tract of land. The State Board of Education Department of Community Colleges accredited Montgomery Technical Institute on December 7, 1978, and on December 19, 1978, the Commission of Colleges of the Southern Association of Colleges and Schools affirmed its accreditation. The Commission reaffirmed the Institute's accreditation December 19, 1983.

Montgomery Technical Institute became Montgomery Technical College in 1983 in accordance with legislative and Board approval, and in September 1987, the Board of Trustees and Montgomery County Commissioners voted for the name to be officially changed to Montgomery Community College as authorized by the North Carolina General Assembly. In December 1993, and again in December 2004, the Commission on Colleges of the Southern Association of Colleges and Schools reaffirmed the College's accreditation to offer associate degrees, diplomas, and certificates.

In 1992, local citizens and North Carolina voters approved, through a bond referendum, \$2.6 million in matching funds to finance a Business, Industry, Technology Resource Center (BITRC) and the Montgomery County School Board voted in 1994 to transfer approximately four acres of land to the College to be used for the facility. The Center contains 44,800 square feet of space utilized for an electronic library, an interactive classroom to transmit and receive real-time voice, video, and data on the North Carolina Information Highway (NCIH), and classrooms/laboratories. The building serves as a facilitation site for employers to train all levels of staff.

In 2004, Building 500 on the MCC campus underwent a 3,000 square foot renovation which now houses the Criminal Justice Complex. The Complex has classrooms and a physical fitness center, as well as showers, which complement the College's Criminal Justice and Basic Law Enforcement Training programs.

In 2009, new construction of a building for the Forest Management Technology program added approximately 6,400 square feet to the campus. Classrooms and labs in Building 100 formerly used for the Forestry program were renovated to provide operatories and learning labs for the Dental Assisting program which was relocated to campus from a rented facility in Biscoe. One forestry classroom was renovated to provide additional space for the practical nursing program as well as Continuing Education Nursing Assistant classes.

The MCC Child Development Center was closed in 2009 due to low enrollment. The former day care space was then renovated to provide a larger space for students and has been renamed the Outpost.

The MCC campus now includes facilities of approximately 134,400 square feet on 153 acres of land.

GENERAL INFORMATION

MCC is a public, state-supported community college serving Montgomery County, North Carolina.

MCC is accredited by the Southern Association of Colleges and Schools Commission on Colleges to award associate degrees, diplomas, and certificates.

ADMISSIONS

The college maintains an "open door" admissions policy; however, some programs have specific entrance requirements.

FINANCIAL AID

MCC has an active financial aid program which assists students with a broad range of financial aid, including:

Federal Grants Institutional Scholarships Veteran's Benefits Federal Work-Study Program Vocational Rehabilitation Foundation Scholarships

EDUCATIONAL SUPPORT SERVICES

Academic Advising ADA Accessibility Support Assessment Testing Virtual Bookstore Career Assessment Counseling Distance Learning Center / Center for Academic and Technology Support Learning Lab Library /Learning Resource Center Student Government Association (SGA) SGA Clubs and Organizations Tutoring

GENERAL EDUCATION

The Associate in General Education (AGE) curriculum is designed for individuals wishing to broaden their education, with emphasis on personal interest, growth and development. Course work includes study in the areas of humanities and fine arts, social and behavioral sciences, natural sciences and mathematics, and English composition. Opportunities for the achievement of competence in reading, writing, oral communication, fundamental mathematical skills, and the basic use of computers are provided. All courses in the program are college-level courses.

COLLEGE TRANSFER

The Associate in Arts and the Associate in Science degree is granted for planned programs of study consisting of a minimum of 64–65 semester hours of college transfer courses. Courses are approved for transfer through the Comprehensive Articulation Agreement.

TECHNICAL PROGRAMS

Technical curriculum programs are designed for employment or further education in various technical fields. They are composed of collegiate-level studies that provide theoretical knowledge as well as technical skills. Completion of a technical curriculum program may lead to a certificate, diploma, or an Associate in Applied Science (AAS) degree.

OCCUPATIONAL EDUCATION

MCC offers non-curriculum programs based on the employment needs and interests of the local community. Specialty training is available in areas such as fire services, corrections and allied health. Occupational education provides training to help students upgrade occupational skills, obtain or maintain certification, and develop new skills.

CAREER AND COLLEGE PROMISE

The Career and College Promise (CCP) program offers motivated North Carolina high school students a clear, focused, and affordable path to future success, allowing them to get a head start on their career and college preparation. Through CCP pathways, qualified North Carolina high school juniors and seniors have the opportunity to enroll – tuition free – in community college courses that lead to certificate, diploma, or degree as well as provide entry-level job skills. Academic credits earned will enable students who continue into postsecondary education after high school graduation to complete a postsecondary credential in less time than would normally be required.

CAREER AND COLLEGE READINESS (FORMERLY BASIC SKILLS)

Career and College Readiness classes are offered for the adult who desires to complete a high school equivalency (GED® diploma or high school diploma) or to review reading, math and English skills. Classes are offered both on and off campus. Instruction is individualized and students progress at their own pace. Several businesses and industries sponsor classes for employees.

COMMUNITY SERVICE PROGRAM

Self-enrichment programs provide non-credit courses to individuals for personal interest, development or occupational activities.

SMALL BUSINESS CENTER

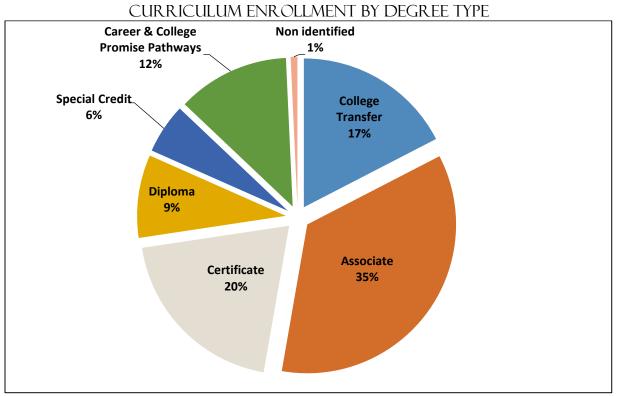
The Small Business Center is a resource provided by the State of North Carolina and by the college to help small businesses succeed. The SBC provides free confidential business counseling services, free business seminars and workshops, and free access to vital resources and information. The SBC helps individuals collaborate with business and community leaders and local, state, and federal agencies

GENERAL INFORMATION

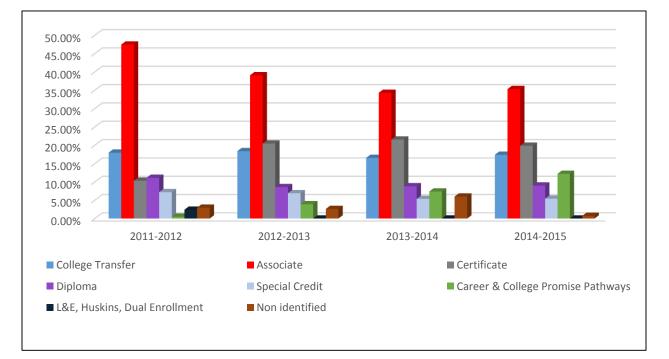
Size of Campus: 153 acres Number of buildings: 6 Three maintained nature walking trails in the 100 acre Forestry lab, ranging from .3 to 2.0 miles in length Firing Range for Gunsmithing and BLET programs

AAS degrees: 14 College Transfer degrees: 2 Endowed Scholarships: 78 Named Scholarships: 31 Student Organizations: 14

ABOUT OUR ENROLLMENT



Source: Informer Report



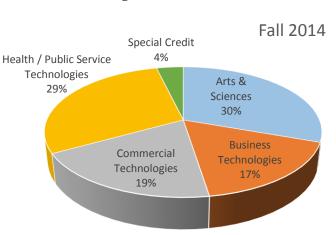
CURRICULUM ENROLLMENT BY DEGREE TYPE

STUDENT BODY 2014-2015

Fall 2014 Curriculum Students

Total: 863 (unduplicated headcount)

Full-time Students Part-time students Female students Male students Minority students Average age of students	39.63% 60.37% 61.07% 38.93% 31.75% 28
Employment Full-time	19.03%



Unemployed

Part-time

Spring 2015 Curriculum Students

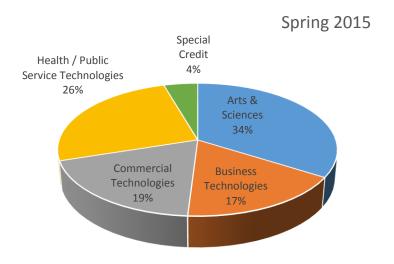
Total: 762 (unduplicated headcount)

19.14%

61.83%

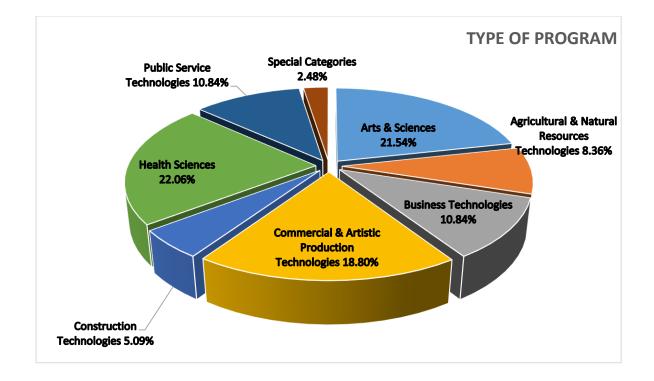
Full-time Students Part-time students Female students Male students Minority students Average age of students	38.85% 61.15% 63.78% 36.22% 36.22% 28
Employment	
Full-time	17.55%
Part-time	19.92%
Unemployed	62.53%

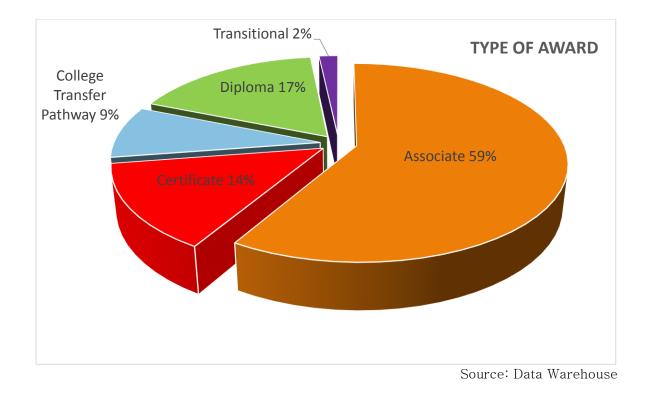
Program Enrollment

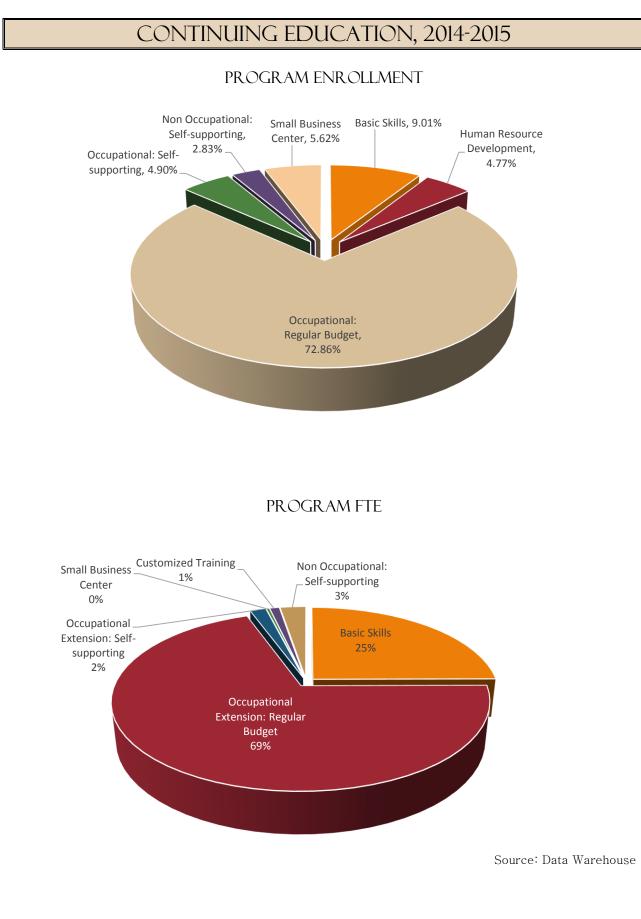


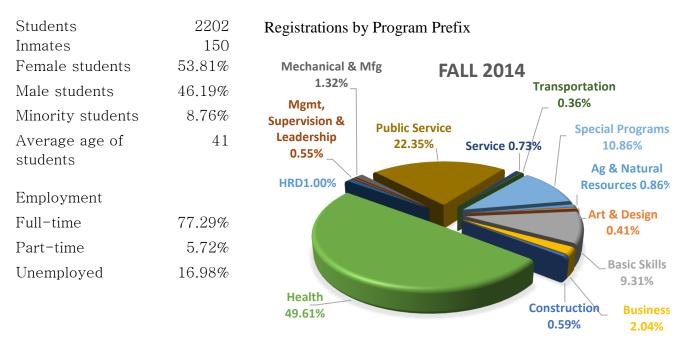
Program Enrollment

CURRICULUM ANNUAL FTE, 2014-2015





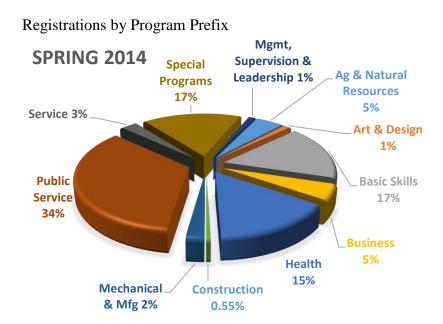




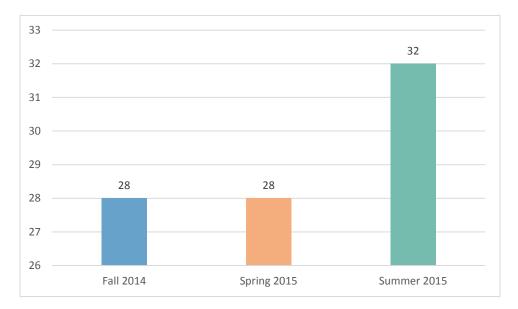
Fall 2014 Continuing Education Students

Spring 2015 Continuing Education Students

Students Inmate Female students Male students Minority students Average age of students	1095 146 50.05% 49.95% 11.87% 41
Employment Full-time Part-time Unemployed	57.35% 9.22% 33.42%

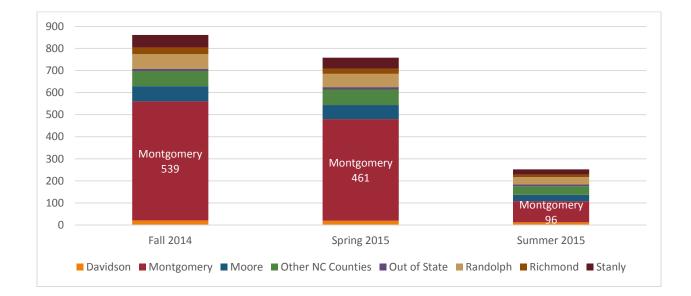


ABOUT OUR STUDENTS



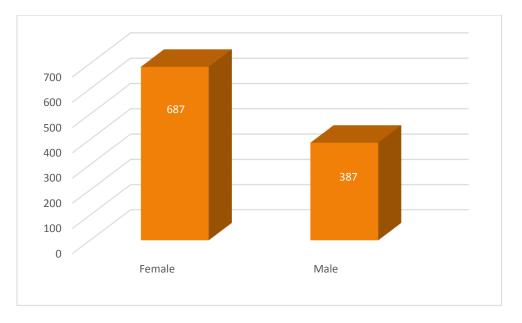
AVERAGE AGE OF CURRICULUM STUDENTS

Source: Data Warehouse



RESIDENCE STATUS OF CURRICULUM STUDENTS

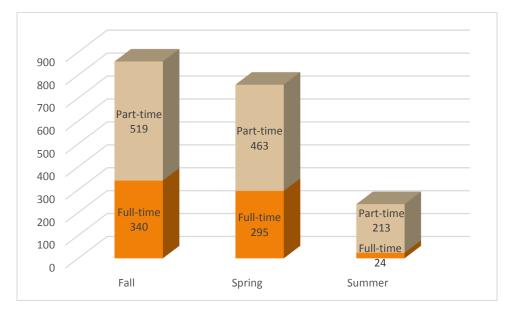
Source: Data Warehouse



ENROLLMENT BY GENDER OF CURRICULUM STUDENTS

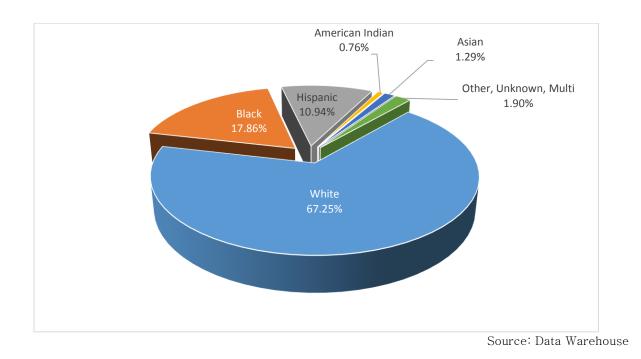
Source: Informer Report



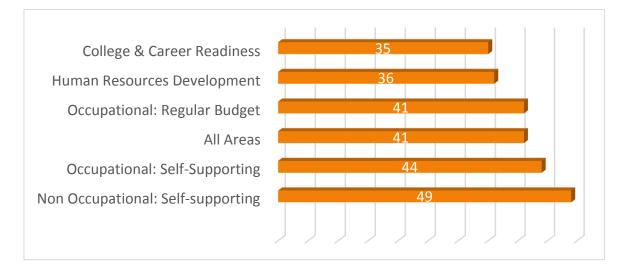


Source: Data Warehouse

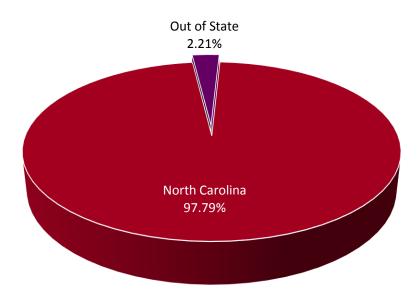
CURRICULUM STUDENTS' ENROLLMENT BY RACE



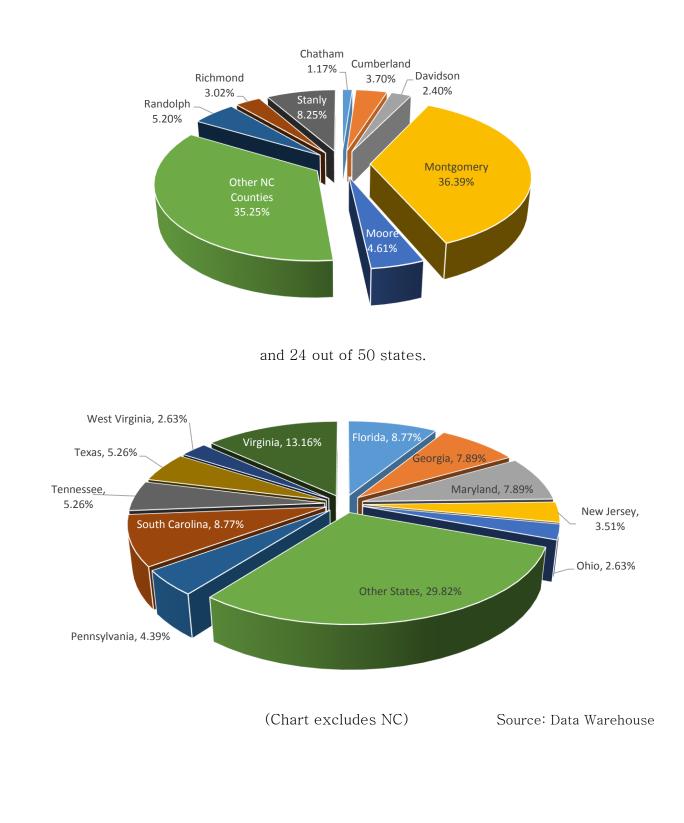
AVERAGE AGE OF CONTINUING EDUCATION STUDENTS



RESIDENCY OF CONTINUING EDUCATION STUDENTS

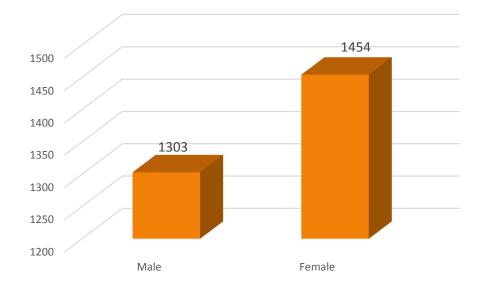


Source: Data Warehouse



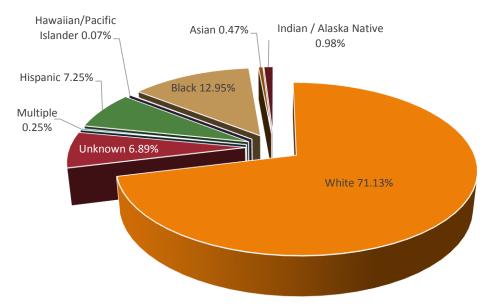
Montgomery Community College Continuing Education students are residents in 86 out of 100 counties in North Carolina,

CONTINUING EDUCATION STUDENTS' ENROLLMENT BY GENDER



Source: Data Warehouse

CONTINUING EDUCATION STUDENTS' ENROLLMENT BY RACE



Source: Data Warehouse

ABOUT OUR PROGRAMS

CURRICULUM PROGRAMS OF STUDY

ARTS & SCIENCES

COLLEGE TRANSFER

MCC offers college transfer programs through the AA and AS degrees. The AA and the AS programs are part of the Comprehensive Articulation Agreement (CAA). The CAA addresses the transfer of students between institutions in the N. C. Community College System and the constituent institutions of the University of North Carolina. Many independent colleges and universities endorse the CAA.

GENERAL EDUCATION

The Associate in General Education (AGE) curriculum is designed for individuals wishing to broaden their education, with emphasis on personal interest, growth and development. Opportunities for the achievement of competence in reading, writing, oral communication, fundamental mathematical skills, and the basic use of computers are provided. All courses in the program are college-level courses. The program is not principally designed for college transfer.

Program	Associate Degree	Diploma	Certificate
Associate in Arts (college transfer)	Х		Х
Associate in Science (college transfer)	Х		Х
Associate in General Education	Х		

TECHNICAL CURRICULA

BUSINESS TECHNOLOGIES

Business Technologies programs offer training in traditional business and support areas, and in business-related fields, including computer and related technology programs. All programs include appropriate technology components and other essential workplace skills, such as communication, critical thinking, problem solving, and team building.

Program	Associate Degree	Diploma	Certificate
Accounting			X
Business Administration	X	Х	X
Business Administration: Shooting & Hunting Sports Management	X		X
Computer Information Technology			X
Office Administration	X	Х	Х

COMMERCIAL TECHNOLOGIES

Commercial Technologies programs prepare individuals to work in occupations whose focus is on data analysis and application techniques in a variety of settings and provide opportunities for the specialized training of individuals with artistic and creative abilities.

Program	Associate Degree Diploma			
Air Conditioning, Heating, & Refrigeration Technology	X	Х	X	
Electrical Systems Technology	X	Х	Х	
Forest Management Technology	X		Х	
Gunsmithing	X	Х	Х	
Metal Engraving			Х	
Professional Crafts: Clay	Х	Х	X	
Taxidermy		Х	X	

HEALTH/PUBLIC SERVICES TECHNOLOGIES

Health Sciences programs prepare individuals to work closely with professionals in providing health care services. The programs are designed to provide a base in general education and specific training in a variety of health care settings. Public Service Technologies programs are designed to prepare people for employment in the public and private sector in service-related careers.

Program	Associate Degree	Diploma	Certificate
Basic Law Enforcement Training			X
Criminal Justice Technology	X	X (CCP)	Х
Dental Assisting		Х	
Early Childhood Education	X	Х	X
Foodservice Technology			X (SCI)
Human Services Technology	X	Х	X
Human Services Technology: Developmental Disabilities Concentration	Х	Х	X
Infant/Toddler Care			X
Medical Assisting	Х		X
Practical Nursing		Х	
School-Age Care			Х

Source: MCC Website

	2010-11	2011-12	2012-13	2013-14	2014-15
Arts & Sciences					
Associate in Arts (college transfer)	119	111	112	100	72
Associate in Science (college transfer)	4	2	2	15	19
Associate in Elementary Education	10	7	5	3	1
Associate in General Education	106	106	108	130	97
Business Technologies					
Accounting	10	14	10	6	4
Business Administration	64	42	53	85	81
Business Administration: Shooting & Hunting Sports Management	11	15	20	20	12
Computer Information Technology	50	65	78	106	83
Networking Technology	3	1	1		
Office Administration	77	36	51	58	46
Office Administration: Legal Concentration	13	10	9	4	1
Commercial Technologies					
Air Conditioning, Heating, & Refrigeration Technology				12	5
Autobody Repair	13	1			
Electrical & Electronics Technology	27	25	26	26	31
Forest Management Technology	46	44	44	47	46
Gunsmithing	62	61	76	76	68
Metal Engraving	7	7	3	4	2
Professional Crafts: Clay	31	29	28	20	11
Taxidermy	35	32	18	21	17
Health/Public Service Technologies					
Basic Law Enforcement Training	10		8		16
Criminal Justice Technology	50	54	57	45	50
Dental Assisting	17	17	17	16	13
Early Childhood Education	74	74	48	45	38
Emergency Medical Science					
Foodservice Technology	30	30	15	23	28
Human Services Technology	48	74	115	98	68
Infant/Toddler Care	1	1			
Medical Assisting	36	46	80	49	49
Practical Nursing	53	56	50	58	53
Huskins	10	42	0	0	0
Dual Enroll	6	2	0	0	0
Learn & Earn	150	1	0	0	0
Special Credit	119	93	93	107	50
Career & College Promise Pathways		10	56	126	189
	1292	1108	1183	1300	1150
Students may be enrolled in multiple academic programs during a	term or aca	demic vear.			

STUDENT ENROLLMENT BY CURRICULUM 2010-2015

Source: Data Warehouse Custom Report (Student Enrollment by Curriculum By Year)

			nrollment reer & Coll						
Program Name	Fall	Spring	Summer	Fall	Spring	Summer	Fall	Spring	Summer
	2012	2013	2013	2013	2014	2014	2014	2015	2015
Forest Management HS CCP Certificate	6	3	3	1				1	
Accounting HS CCP Certificate					2		3	2	
Business Administration HS CCP Certificate	2	10		4	17		6	7	
Computer Info Technology HS CCP Certificate	37	31		66	46		42	41	z
Professional Office Administration Certificate	4	4		6	5		3		Noc
Professional Crafts: Clay Certificate HS CCP				1					CCP
Mammal Taxidermy Certificate HS CCP					1				Stu
AC, Heating & Refrigeration Technology HS CCP Certificate							1	1	Student Enrollment Summer
Electrical Systems Technology HS CCP Certificate				1			5	3	IT E
Electrical / Electronics HS CCP Certificate	1								nro
Human Services Technology HS CCP Certificate	51	50		43	40		26	10	llm
Medical Assisting HS CCP Certificate	29	20		20	8		21		ent
Criminal Justice Certificate HS CCP	12	7		6	7		12	9	Sur
Early Childhood Education Certificate HS CCP	1	2		1			1		nm
Pathways Humanities & Social Sciences	17	18		43	68	2	7		er
Pathways Business & Economics	13	10		12	16		2		2015
Pathways Associate in Art							29	56	л
Pathways Life & Health Sciences	7	8		2	1				
Pathways Engineering & Mathematics		1		2	5				
Pathway Associate in Science							67	61	

CAREER & COLLEGE PROMISE

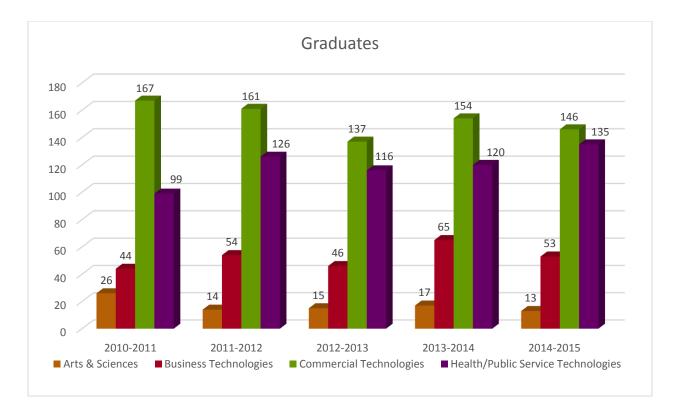
Source: Informer Report (CU Enrolled by Program)

CCP Statistics								
	Spring	Fall	Spring	Fall	Spring	Summer	Fall	Spring
	2012	2012	2013	2013	2014	2014	2014	2015
Approximate Number of Students	67	155	147	186	134	2	228	127
Enrolled in X Classes	100	237	182	255	223	2	437	228
From East Montgomery HS	38	90	68	109	72		134	60
From West Montgomery HS	29	57	74	66	59	2	85	60
From North Moore HS			1					
From Wescare Academy			3	6	1		5	5
From Home School			1	3	2		3	2
From Other				2			1	
Approximate FTE generated	10	21	28					

Source: VP of Student Services & Informer Report (CCP Enrollment Details by Term)

	2010- 2011	2011- 2012	2012- 2013	2013- 2014	2014- 2015	Dept.Total
Arts & Sciences	26	14	15	17	13	85
Business Technologies	44	54	46	65	53	262
Commercial Technologies	167	161	137	154	146	765
Health/Public Service						
Technologies	99	126	116	120	135	596
TOTAL	336	355	314	356	347	1708

CURRICULUM PROGRAM GRADUATES 2010-2015



Source: Data Warehouse

NC LABOR MARKET PROJECTIONS AS RELATED TO PROGRAMS

	2012 Employment	2020 Employment Projections	Percent Change			
Programs / Occupations	NC	NC	NC			
Arts & Sci	iences					
College Transfer Programs						
Business Tec	hnologies					
Accounting						
Accountants and Auditors	32,799	38,281	0.17			
Bill and Account Collectors	11,822	13,985	0.18			
Billing and Posting Clerks and Machine Operators	17,027	20,475	0.20			
Bookkeeping, Accounting, and Auditing Clerks	49,679	56,692	0.14			
Budget Analysts	1,044	1,152	0.10			
Credit Authorizers, Checkers, and Clerks	807	821	0.02			
Financial Analysts	6,731	8,439	0.25			
Financial Examiners	848	1,020	0.20			
Financial Specialists, All Other	5,943	7,001	0.18			
New Accounts Clerks	3,140	3,560	0.13			
Payroll and Timekeeping Clerks	5,572	6,323	0.13			
Personal Financial Advisors	5,837	8,081	0.38			
Statistical Assistants	389	462	0.19			
Tax Preparers	2,772	3,157	0.14			
Business Administration						
Administrative Services Managers	4,331	4,931	0.14			
Business Operations Specialists, All Other	110,399	130,105	0.18			
First-line Supervisors of Office and Administrative Support Workers	39,472	46,745	0.18			
General and Operations Managers	54,359	62,457	0.15			
Managers, All Others	22,713	26,163	0.15			
Marketing Managers	4,957	5,830	0.18			
Business Administration: Shooting & Hunting Sports						
Retail Salespersons	136,699	150,827	0.10			
Sales and Related Workers, All Other	3,562	4,223	0.19			
Sales Managers	8,121	8,798	0.08			
Sales Representatives, Services, All Other	17,462	20,425	0.17			
· · · · · · · · · · · · · · · · · · ·	4,136	4,554	0.10			

	2012 Employment	2020 Employment Projections	Percent Change
Programs / Occupations	NC	NC	NC
Arts & S	ciences		
College Transfer Programs			
Business Te	echnologies		
Computer Information Technology			
Computer Hardware Engineers	1,591	1,645	0.03
Computer and Information Scientists, Research	319	352	0.10
Computer Programmers	8,894	9,261	0.04
Computer Software Developers Applications	19,707	23,782	0.21
Computer Software Developers, Systems Software	10,755	12,005	0.12
Computer Specialists	106,059	123,808	0.17
Computer User Support Specialists	19,524	23,077	0.18
Computer Systems Analysts	13,388	16,859	0.26
Computer, Automated Teller & Office Mach. Repairer	5,290	5,489	0.04
Computer and Information Systems Managers	11,485	13,412	0.17
Networking Technology			
Database Administrators	2,708	3,127	0.15
Network and Computer Systems Administrators	8,734	9,740	0.12
Computer Systems Analysts	13,388	16,859	0.26
Office Administration			
Computer Operators	2,126	1,853	-0.13
Correspondence Clerks	109	126	0.16
Data Entry Keyers	6,847	5,199	-0.24
Desktop Publishers	382	300	-0.21
Executive Secretaries & Administrative Assistants	28,331	28,843	0.02
File Clerks	2,734	2,759	0.01
Information and Record Clerks, All Other	3,531	3,163	-0.10
Office and Administrative Support Workers, All Other	3,704	4,144	0.12
Office Clerks, General	64,717	70,248	0.09
Receptionists & Information Clerks	29,673	36,199	0.22
Secretaries and Administrative Assistants, Except Legal, Medical, and Executive	71,612	83,863	0.17
Word Processors and Typists	816	628	-0.23
Office Systems Technology: Legal			
Court, Municipal, and License Clerks	5,066	5,663	0.12
Legal Secretaries	2,099	2,183	0.04
Legal Support Workers, All Other	1,149	1,249	0.09

	2012 Employment	2020 Employment Projections	Percent Change
Programs / Occupations	NC	NC	NC
Commercial Te	echnologies		
Air Conditioning, Heating & Refrigeration Technolog	у		
Heating, Air Conditioning, and Refrigeration Mechanics and Installers	11,509	15,079	0.31
Electrical Systems Technology			
Electrical and Electronic Engineering Technicians	2,943	2,960	0.01
Electrical and Electronics Drafters	680	824	0.21
Electrical and Electronics Repairers, Commercial and Industrial Equipment	2,194	2,328	0.06
Telecommunications Equipment Installers and Repairers, Except Line Installers	6,825	7,826	0.15
Maintenance and Repair Workers, General	42,679	46,198	0.08
Electrical and Electronic Equipment Mechanics, Installers and Repairers	19,881	21,606	0.09
Industrial Engineering Technicians	1,753	1,623	-0.07
Industrial Machinery Mechanics	8,635	9,637	0.12
Forest Management Technology			
Environmental Engineering Technicians	273	345	0.26
Fallers	531	339	-0.36
First-line Super./Man. of Farming, Fishing, & Forestry Workers	1,320	1,215	-0.08
Forest and Conservation Technicians	569	601	0.06
Forest, Conservation and Logging Workers	2,742	2,653	-0.03
Fire Inspectors and Investigators	545	580	0.06
Foresters	409	440	0.08
Logging Equipment Operators	2,020	2,163	0.07
Surveying and Mapping Technicians	2,430	2,988	0.23
Tree Trimmers and Pruners	2,558	2,988	0.17
Gunsmithing			
Etchers and Engravers	183	182	-0.01
Lathe and Turning Machine Tool Setters, Operators	1,248	1,074	-0.14
Machinists	12,222	13,174	0.08
Tool and Die Makers	1,814	1,838	0.01
Woodworkers, All Other	234	248	0.06
Metal Engraving			
Etchers and Engravers	183	182	-0.01

	2012 Employment	2020 Employment Projections	Percent Change
Programs / Occupations	NC	NC	NC
Commercial T	echnologies		
Professional Crafts: Clay			
Commercial and Industrial Designers	893	960	0.08
Craft Artists	422	455	0.08
Fine Artists, Including Painters, Sculptors	403	424	0.05
Taxidermy			
Commercial and Industrial Designers	893	960	0.08
Fine Artists, Including Painters, Sculptors	403	424	0.05
Set and Exhibit Designers	210	232	0.10
Health/Public Serv	ice Technologies		
Criminal Justice Technology / BLET			
Bailiffs	330	351	0.06
Correctional Officers and Jailers	18,339	19,632	0.07
Detectives and Criminal Investigators	3,070	3,258	0.06
First-line Super. /Man. Of Correctional Officers	1,563	1,670	0.07
First-line Super. /Man. Of Police & Detectives	4,610	4,898	0.06
Transportation Security Screeners	1,213	1,339	0.10
Police and Sheriff's Patrol Officers	19,398	20,638	0.06
Security Guards	28,286	31,462	0.11
Probation Officers & Correctional Treatment Spec.	2,786	2,845	0.02
Dental Assisting			
Dental Assistants	8,823	12,741	0.44
Early Childhood Associate / Infant Toddler Care / So	chool-Age Care		
Child Care Workers	37,200	45,224	0.22
Preschool Teachers, Except Special Education	14,288	17,611	0.23
Foodservice Technology			
Combined Food Preparation and Serving Workers	124,908	145,961	0.17
Cooks, Fast Food	4,468	4,558	0.02
Cooks, Institution and Cafeteria	8,275	9,867	0.19
Cooks, Restaurant	29,904	35,164	0.18
Cooks, Short Order	5,027	4,891	-0.03
First-line Supervisors/Managers Of Food Preparation	34,450	39,976	0.16
Food Preparation & Serving Related Workers, Other	35,252	38,726	0.10
Food Preparation Workers	27,028	29,010	0.07
Food Service Managers	9,133	9,651	0.06

	2012 Employment	2020 Employment Projections	Percent Change				
Programs / Occupations	NC	NC	NC				
Health/Public Service Technologies							
Human Services Technology / HST: Developmental I							
Child, Family, and School Social Workers	9,519	11,165	0.17				
Community & Social Service Specialists, All Other	2,537	3,141	0.24				
Mental Health and Substance Abuse Social Workers	4,199	5,499	0.31				
Mental Health Counselors	4,079	5,594	0.37				
Rehabilitation Counselors	3,669	4,757	0.30				
Social and Community Service Managers	2,702	3,694	0.37				
Social and Human Service Assistants	7,869	10,295	0.31				
Social Workers, All Other	1,563	1,930	0.23				
Substance Abuse & Behavioral Disorder Counselors	1,495	1,972	0.32				
Medical Assisting	1						
Health Technologists and Technicians, All Other	3,987	5,043	0.26				
Medical Assistants	14,243	18,779	0.32				
Medical Records and Health Information Technicians	5,219	6,385	0.22				
Medical Secretaries	11,098	15,096	0.36				
Practical Nursing							
Licensed Practical and Licensed Vocational Nurses	16,591	20,782	0.25				
Continuing I	Education						
Probation Officers & Correctional Treatment Spec.	2,786	2,845	0.02				
Security Guards	28,286	31,462	0.11				
Correctional Officers and Jailers	18,339	19,632	0.07				
Electrical and Electronic Engineering Technicians	2,943	2,960	0.01				
Electrical and Electronic Equipment Mechanics, Installers and Repairers	19,881	21,606	0.09				
Welders, Cutters, Solderers, and Brazers	7,669	8,251	0.08				
Welding, Soldering, and Brazing Machine Setters	2,014	2,370	0.18				
Structural Iron & Steel Workers	1,406	1,766	0.26				
Structural Metal Fabricators and Fitters	2,245	2,360	0.05				
Sheet Metal Workers	3,964	4,903	0.24				
Appraisers and Assessors of Real Estate	2,335	2,525	0.08				
Real Estate Brokers	10,178	11,866	0.17				
Real Estate Sales Agents	8,889	11,358	0.17				
-							
Property, Real Estate & Community Assoc. Manager	4,469	5,200	0.16				
Automotive Service Technicians and Mechanics	24,888	26,892	0.08				
Bus & Truck Mechanics & Diesel Engine Specialists	6,386	7,052	0.10				

	2012 Employment	2020 Employment Projections	Percent Change
Programs / Occupations	NC	NC	NC
Continuing E	Education		
Healthcare Support Workers, All Other	3,601	4,340	0.21
Home Health Aides	47,102	66,588	0.41
Orderlies	927	1,097	0.18
Health Technologists and Technicians, All Other	3,987	5,043	0.26
Personal Care and Service Workers, All Other	70,318	91,469	0.30
Emergency Medical Technicians and Paramedics	9,771	11,924	0.22
Police, Fire, & Ambulance Dispatchers	3,603	3,810	0.06
Computer-Controlled Machine Tool Operators	4,105	4,699	0.14

Source: NC Department of Commerce, Occupational Projections

ABOUT OUR EMPLOYEES

LONGEVITY OF MCC EMPLOYEES

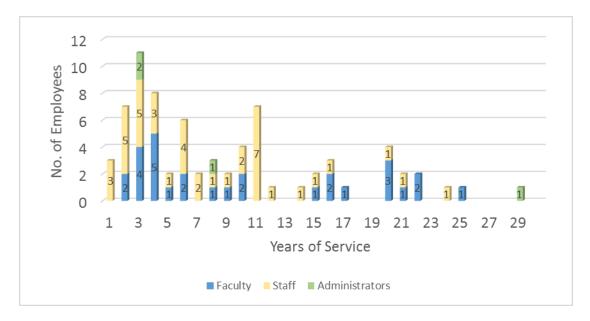
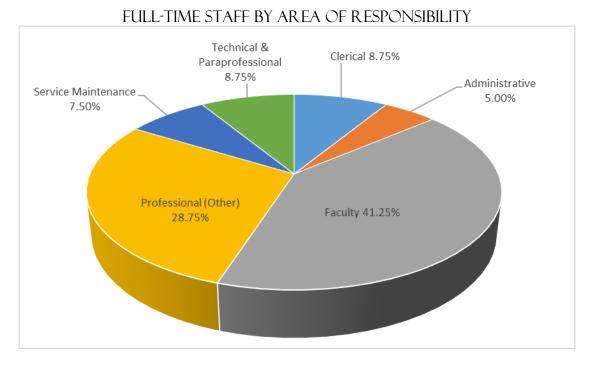
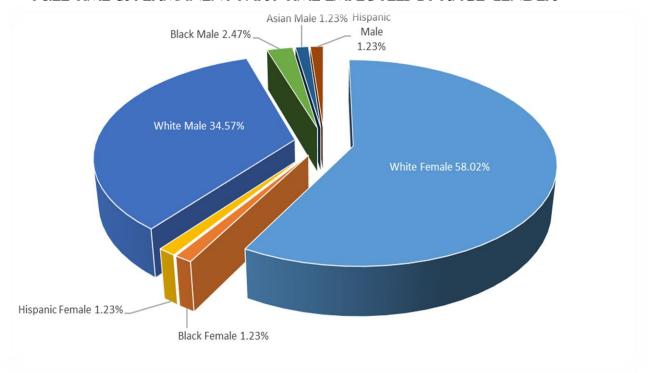


Chart represents employees' total years at MCC; some years are not consecutive Source: Data Warehouse

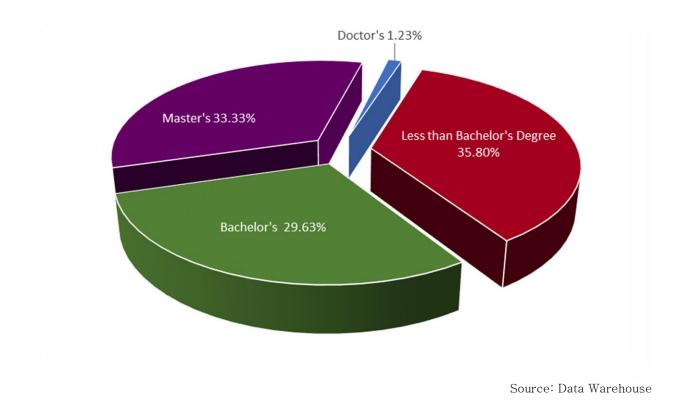


Source: Data Warehouse

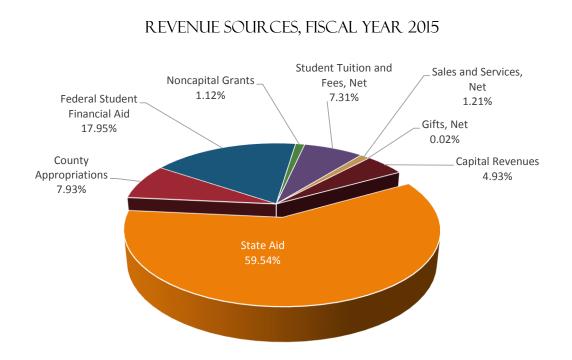


FULL-TIME & PERMANENT PART-TIME EMPLOYEES BY RACE/GENDER

DISTRIBUTION OF DEGREES HELD BY FULL-TIME FACULTY & STAFF

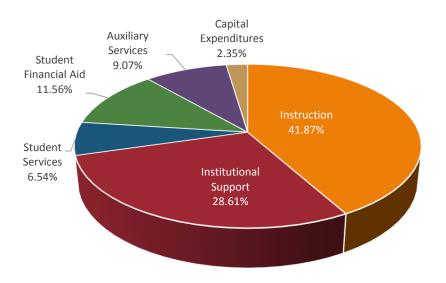


ABOUT OUR FINANCES



Source: VP of Administrative Services

EXPENDITURES, FISCAL YEAR 2015



Source: VP of Administrative Services

ABOUT MCC FOUNDATION

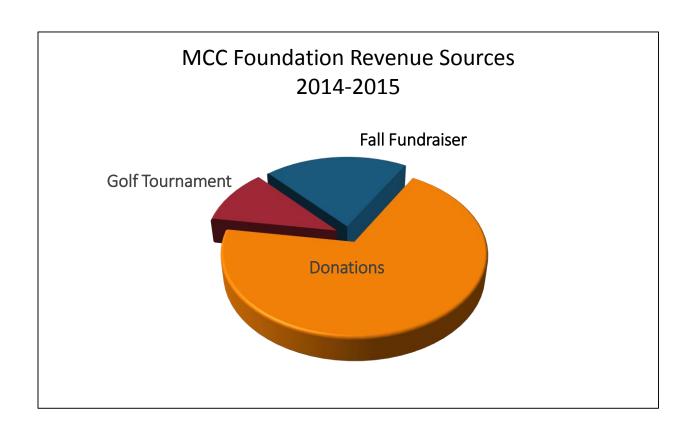
In 1995 the Montgomery Community College Foundation was reactivated as a 501(c)(3) non-profit with the mission of promoting and enhancing the quality of education at Montgomery Community College.

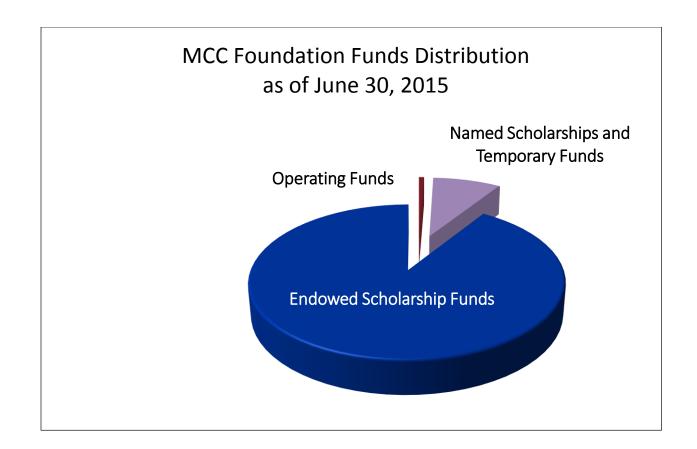
Montgomery Community College Foundation's mission is to enable MCC students to further his/her education. The Foundation will solicit and carefully manage funds for scholarships, awards, equipment, books, and other purposes to enable and enrich the college experience for students.

The MCC Foundation manages 75 Endowed Scholarship Funds and 23 Named Scholarship Funds. In academic year 2015, 83 students were awarded scholarships from the interest and earnings of these 98 funds. The scholarships cover tuition, fees and books.

Montgomery Scholars Program Scholarship funds are designed to provide Montgomery County high school graduates with a two year scholarship to MCC beginning the fall semester of their graduation. Eight first year Montgomery scholarships were awarded in academic year 2015, and five second year Montgomery scholarships were awarded.

A complete list of the endowed and named scholarships can be obtained by contacting the MCC Foundation Executive Director at 910-576-6222, extension 209.





ABOUT MONTGOMERY COUNTY

LOCATION:

Geographic Region - Piedmont Greensboro - 50 miles Charlotte - 60 miles Raleigh - 105 miles

Rural Land Area (sq. mi.) - 491 Elevation - 664 ft.

Largest town and county seat - Troy Regional Partnership Workforce Development Board Montgomery County Economic Development Corporation

CLIMATE:

Annual average temperature - 58°F Average annual high temperature - 65°F Average annual low temperature - 40°F Annual average rainfall - 51 inches Annual average snowfall - 6 inches

TRANSPORTATION:

Highways Interstate 73/74 NC 24/27 NC 109 NC 134 NC 73

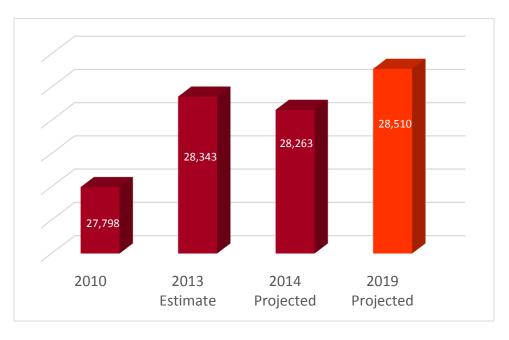
Air Local Airport: Star Commercial Airport: Piedmont Triad Airport, Greensboro (55 mi.)

Railroads (freight) Aberdeen Carolina & Western Railway

Source: Montgomery Economic Development Corporation

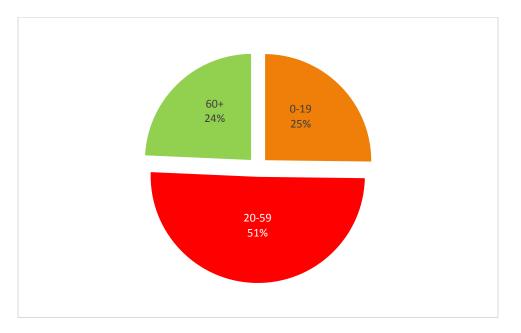
POPULATION:

Population 2019 Projected	28,510
Population 2013 Estimated	28,343
Population 2012	27,668
Population 2010	27,798
Population 2008	27,358
Population Density (per sq. mi.)	56.5



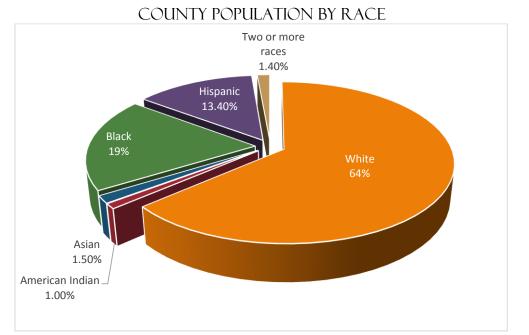
COUNTY POPULATION GROWTH

Source: MC Economic Development & US Census Bureau



AGE DISTRIBUTION OF POPULATION

Source: Quickfacts.census.gov



Source: Quickfacts.census.gov 2014 data

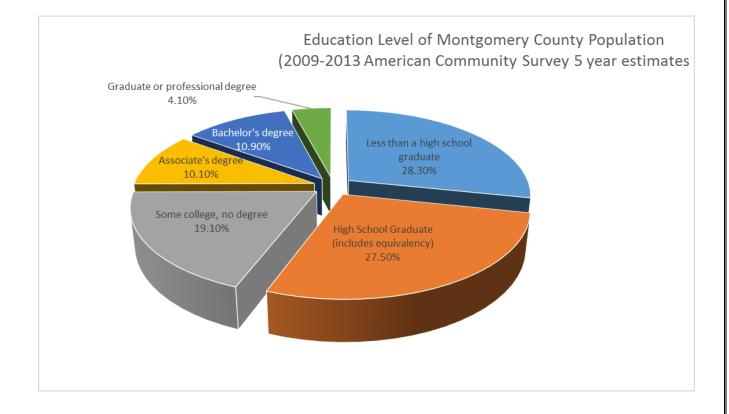
Other Population Statistics (2009-2013 American Community Survey): Percent Born in NC - 74.9% Percent Born in another State - 15.7% Percent Born outside the U.S. - 8.6% Percent English Speakers - 84% Percent Spanish Speakers - 13.9% Median Age - 40.2

INCOME AND POVERTY:

Median Household Income 2009-2013	\$31,830
Per Capita Income 2008-2012	\$18,834
Population in Poverty 2008-2012	7,276
Poverty Rate 2009-2013	25.6%
Child Poverty Rate	36.7%
Elderly Poverty Rate	14.4%
Percent Receiving Food Stamps	20%
HOUSING (NC Rural Economic Development Center):	
Home-ownership Rate (2010)	73%
Percent Unaffordable Housing (2006-2010)	30%
Percent Substandard Housing (2006-2010)	14%
HEALTH:	
Physicians Per Population (2010)	5
Percent Uninsured	15.1%
Infant Mortality Rate, per 1,000 live births (2010)	10.3%

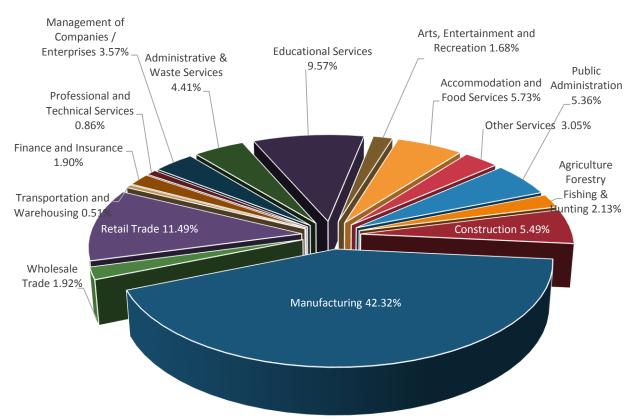
EDUCATION:

Graduation Rate (High School or higher)	71.8%
Per Student Expenditures K-12	\$9,017
Average SAT Score (2014)	1235



LABOR FORCE AND EMPLOYMENT:

Unemployment Rate 2014	6.4%
Percent Working Age Population	55.8%
Average Commute Time (minutes)	25
Percent Commuting to Another County	32.2%



Working Population: Types of Employment

Source: AccessNC.commerce.state

NATIONAL PROJECTIONS

Selected information from the Bureau of Labor Statistics: 2012-22 EMPLOYMENT PROJECTIONS (Dec. 2013)

Occupations and industries related to healthcare are projected to add the most new jobs between 2012 and 2022. Total employment is projected to increase 10.8 percent, or 15.6 million, during the decade.

In addition to projecting employment for each detailed occupation, BLS depicts the education, related work experience, and on-the-job training typically needed for occupations. Occupations that typically require postsecondary education for entry are expected, on average, to grow faster than occupations that require a high school diploma or less.

Labor Force and the Aggregate Economy

Projections of the labor force and the aggregate economy serve as the basis for employment projections. Slower projected growth in the civilian noninstitutional population and declining labor force participation rates limit growth in the labor force, which in turn limits economic growth.

- --The labor force is projected to grow 0.5 percent per year from 2012 to 2022, compared with an annual growth rate of 0.7 percent during the 2002-12 decade. Due to the aging baby-boom generation, workers ages 55 and older are expected to make up over one-quarter of the labor force in 2022.
- --Projected declines in the labor force participation rates for both men and women are expected to slow labor force growth. The overall labor force participation rate is projected to decline from 63.7 percent in 2012 to 61.6 percent in 2022, continuing the trend from the past decade.
- --Slower labor force growth is expected to limit potential economic growth. Gross domestic product (GDP) is projected to increase by 2.6 percent annually from 2012 to 2022, slower than the 3 percent or higher rate often posted from the mid-1990s through mid-2000s.

Industry Employment

BLS analyzes future demand for different types of goods and services, and then projects the employment necessary to produce them. Most of the 10.8 percent employment growth is projected to be in service-providing industries.

- --The health care and social assistance sector is projected to grow at an annual rate of 2.6 percent, adding 5.0 million jobs between 2012 and 2022. This accounts for nearly one-third of the total projected increase in jobs. The growth reflects, in part, the demand for healthcare workers to address the needs of an aging population.
- --Employment in the construction sector is projected to grow 2.6 percent annually. This equates to 1.6 million new jobs over the 2012-22 decade, the most among goods-producing sectors and third most among all major industry sectors. Despite expected fast growth, construction sector employment in 2022 is projected to be below the peak level (7.7 million; 2006).

--Five industry sectors are projected to have decreases in employment: manufacturing (-549,500); federal government (-407,500); agriculture, forestry, fishing, and hunting (-223,500); information (-65,200); and utilities (-56,400).

Occupational Employment

Projected industry employment is distributed among occupations based on how industries are expected to use those occupations.

- --Of the 30 occupations projected to have the largest percentage increase between 2012 and 2022, 14 are related to healthcare and 5 are related to construction.
- --The 30 occupations with the largest projected increase in employment from 2012 to 2022 will account for 7.4 million new jobs, almost half of the total projected employment growth.
- --Four major occupational groups are projected to grow more than 20 percent--nearly double the overall growth--from 2012 to 2022: health-care support occupations (28.1 percent), healthcare practitioners and technical occupations (21.5 percent), construction and extraction occupations (21.4 percent), and personal care and service occupations (20.9 percent).
- --Every major occupational group except farming, fishing, and forestry occupations is projected to gain jobs between 2012 and 2022.

Education and Training Categories

In addition to projecting employment for each detailed occupation, BLS depicts the education, related work experience, and on-the-job training typically needed for occupations.

--Nineteen of the 30 occupations projected to grow fastest from 2012 to 2022 typically require some form of postsecondary education for entry.

--Two-thirds of the 30 occupations with the largest projected employment increase from 2012 to 2022 typically do not require postsecondary education for entry.

--Occupations typically requiring postsecondary education for entry generally had higher median wages (\$57,770) in 2012 and are projected to grow faster (14.0 percent) between 2012 and 2022 than occupations that typically require a high school diploma or less (\$27,670 and 9.1 percent).

--Occupations that do not typically require postsecondary education are projected to add 8.8 million jobs between 2012 and 2022, accounting for more than half of all new jobs. These occupations employed nearly two-thirds of workers in 2012.

--Occupations that typically require an apprenticeship are projected to grow 22.2 percent from 2012 to 2022, faster than any other on-the- job training assignment.

Replacement needs

Employment growth is not the only source of job openings. BLS also projects job openings resulting from the need to replace workers who retire or otherwise permanently leave an occupation. Job openings due to replacement needs are expected in every occupation, even in those projected to decline in employment.

--Over the 2012-22 decade, 50.6 million total job openings are expected. While growth will lead to many openings, more than two-thirds--67.2 percent--are projected to come from replacement needs.

--In more than 4 out of 5 occupations, openings from replacement needs are projected to exceed openings from growth.

--Nearly two-thirds of all job openings are expected to be in occupations that typically do not require postsecondary education for entry.

--Twenty-two of the 30 occupations with the largest number of projected job openings are classified as not typically requiring postsecondary education.

Industry Description	Employment		Change	Percent	
	2012	2022	2012 - 2022	Change	
Construction	5640.9	7263.0	1622.1	28.76%	
Offices of health practitioners	3968.0	5193.8	1225.8	30.89%	
Employment services	3147.9	3929.6	781.7	24.83%	
Nursing and residential care facilities	3193.5	3954.2	760.7	23.82%	
Home health care services	1198.6	1914.3	715.7	59.71%	
Individual and family services	1311.4	2022.9	711.5	54.25%	
Computer systems design and related services	1620.3	2229.0	608.7	37.57%	
Outpatient, laboratory, and other ambulatory care services	1151.4	1673.7	522.3	45.36%	
Management, scientific, and technical consulting services	1121.1	1577.1	456.0	40.67%	
Junior colleges, colleges, universities, and professional schools	1763.2	2196.6	433.4	24.58%	

The Ten Industries with the Largest Wage and Salary Employment Growth, 2012–2022 (In thousands)

Source: Employment Projections Program, U.S. Department of Labor, U.S. Bureau of Labor Statistics

The Thirty Occupations with the Largest Employment Growth, 2012–2022 (In thousands)

	Emplo	yment	Change	
Occupation	2012	2022	Percent	Most significant source of postsecondary education or training
Personal care aides	1,190.6	1,771.4	48.8	Short-term on-the job training
Home health aides	875.1	1,299.3	48.5	Short-term on-the job training
Medical secretaries	525.6	714.9	36.0	Moderate-term on-the-job training
Medical assistants	560.8	723.7	29.0	Moderate-term on-the-job training
Licensed practical and licensed vocational nurses	738.4	921.3	24.8	Associate's degree
Construction laborers	1,071.1	1,331.0	24.3	Short-term on-the job training
Carpenters	901.2	1,119.4	24.2	Long-term on-the-job
Software developers, applications	613.0	752.9	22.8	Bachelor's degree
Nursing assistants	1,479.8	1,792.0	21.1	Postsecondary non-degree award
Registered nurses	2,711.5	3,238.4	19.4	Associate's degree
Management analysts	718.7	852.5	18.6	Bachelor's or higher degree, plus work experience
Cooks, restaurant	1,024.1	1,174.2	14.7	Moderate-term on-the-job training
Combined food preparation and serving workers, including fast food	2,969.3	3,391.2	14.2	Short-term on-the job training
Childcare workers	1,312.7	1,496.8	14.0	Short-term on-the job training

Receptionists and information clerks	1,006.7	1,142.6	13.5	Short-term on-the job training
Secretaries and administrative assistants, except legal, medical, and executive	2,324.4	2,632.3	13.2	Short-term on-the job training
Accountants and auditors	1,275.4	1,442.2	13.1	Bachelor's degree
Maids and housekeeping cleaners	1,434.6	1,618.0	12.8	Short-term on-the job training
Customer service representatives	2,362.8	2,661.4	12.6	Moderate-term on-the-job training
General and operations managers	1,972.7	2,216.8	12.4	Bachelor's degree
Landscaping and groundskeeping workers	1,124.9	1,264.0	12.4	Short-term on-the job training
Elementary school teachers, except special education	1,361.2	1,529.1	12.3	Bachelor's degree
Janitors and cleaners, except maids and housekeeping cleaners	2,324.0	2,604.0	12.1	Short-term on-the job training
First-line supervisors of office and administrative support workers	1,418.1	1,589.6	12.1	Moderate-term on-the-job training
Bookkeeping, accounting, and auditing clerks	1,799.8	2,004.5	11.4	Moderate-term on-the-job training
Heavy and tractor-trailer truck drivers	1,701.5	1,894.1	11.3	Moderate-term on-the-job training
Laborers and freight, stock, and material movers, hand	2,197.3	2,439.2	11.0	Short-term on-the job training
Retail salespersons	4,447.0	4,881.7	9.8	Short-term on-the job training
Sales representatives, wholesale and manufacturing, except technical and scientific products	1,480.7	1,612.8	8.9	Moderate-term on-the-job training
Office clerks, general	2,983.5	3,167.6	6.2	Short-term on-the job training

Source: Employment Projections program, U.S. Department of Labor, U.S. Bureau of Labor Statistics

The Thirty Fastest-Growing Occupations, 2012-2022	
(In thousands)	

	Emplo	yment		Most significant
Occupation	2012	2022	Percent Change	source of postsecondary education or training
Industrial-organizational psychologists	1.6	2.5	53.4	Master's degree
Personal care aides	1,190.6	1,771.4	48.8	Short-term on-the-job training
Home health aides	875.1	1,299.3	48.5	Short-term on-the-job training
Insulation workers, mechanical	28.9	42.4	46.7	Apprenticeship
Interpreters and translators	63.6	92.9	46.1	Bachelor's degree
Diagnostic medical sonographers	58.8	85.9	46.0	Associate's degree
Helpersbrickmasons, blockmasons, stonemasons, and tile and marble setters	24.4	34.9	43.0	Short-term on-the-job training
Occupational therapy assistants	30.3	43.2	42.6	Associate's degree

Genetic counselors	2.1	3.0	41.2	Master's degree
Physical therapist assistants	71.4	100.7	41.0	Associate degree
Physical therapist aides	50.0	70.1	40.1	Short-term on-the-job training
Skincare specialists	44.4	62.0	39.8	Postsecondary vocational award
Physician assistants	86.7	120.0	38.4	Master's degree
Segmental pavers	1.8	2.4	38.1	Moderate-term on-the- job training
Helperselectricians	60.8	83.3	36.9	Short-term on-the-job training
Information security analysts	75.1	102.5	36.5	Bachelor's degree
Occupational therapy aides	8.4	11.4	36.2	Short-term on-the-job training
Health specialties teachers, postsecondary	190.0	258.6	36.1	Doctoral or professional degree
Medical secretaries	525.6	714.9	36.0	Moderate-term on-the- job training
Physical therapists	204.2	277.7	36.0	Doctoral or professional degree
Orthotists and prosthetists	8.5	11.5	35.5	Master's degree
Brickmasons and blockmasons	71.0	96.2	35.5	Apprenticeship
Nursing instructors and teachers, postsecondary	67.8	91.8	35.4	Master's degree
Nurse practitioners	110.2	147.3	33.7	Master's degree
Audiologists	13.0	17.3	33.6	Doctoral or professional degree
Dental hygienists	192.8	256.9	33.3	Associate's degree
Meeting, convention, and event planners	94.2	125.4	33.2	Bachelor's degree
Therapists, all other	28.8	37.9	31.7	Bachelor's degree
Market research analysts and marketing specialists	415.7	547.2	31.6	Bachelor's degree
Substance abuse and behavioral disorder counselors	89.6	117.7	31.4	Bachelor's degree

Source: Employment Projections program, U.S. Department of Labor, U.S. Bureau of Labor Statistics

GLOSSARY

Academic Semester — A sixteen-week period during which credit classes are offered.

Academic Year — The academic year includes fall and spring semesters as well as an eleven-week summer term.

Accreditation — A formal means of recognizing an institution for maintaining standards that qualify the graduates for admission to higher institutions or for professional practice. Accrediting agencies are responsible for establishing the standards and evaluating the schools' compliance with them (e.g. Southern Association of Colleges and Schools, American Dental Association, Engineering).

Accountability — The acceptance of personal responsibility for the achievement of predetermined measurable objectives.

Adult Basic Education (ABE) — A program of basic skills for adults, 16 years of age or older and out of school, who function at less than a high school level.

Adult Education — Programs that provide opportunities for adults and out-of-school youth to further their education.

Affirmative Action — The planned, aggressive, coherent, management program to provide for equal employment opportunity. It is a results-oriented program designed to achieve equal employment opportunity rather than simply a policy to assure nondiscrimination. As an ongoing management program, it requires periodic evaluation.

Appropriation — The act by which the legislature provides the state dollars for the operation of an institution. Funds are appropriated to the State Board of Community Colleges to be distributed to the institutions.

Associate in Applied Science Programs (AAS) — These programs range from 64 to 76 semester hour credits. A full-time student can typically complete one of these programs within two years. In addition to major course work, associate in applied science degree programs require a minimum of 15 semester hour credits of general education. General education requirements include course work in communications, humanities/fine arts, social/behavioral sciences and natural sciences/mathematics. Certain courses in associate degree programs may be accepted by a four-year college or university for transfer credit in an associated field.

Base Budget — Appropriations made by the Legislature to fund the current level of operation.

Capital Outlay — Capital outlay expenditures are those that result in the acquisition of fixed assets or additions to fixed assets (i.e. expenditures for land, buildings, or equipment).

Categorical Funds (restricted) — Funds from a federal, state, local, or private source that are restricted to expenditures in a particular category or program.

Certificate Programs — These programs range from 12 to 18 semester hour credits and can usually be completed within one semester by a full-time student. Associate degree level courses within a certificate program may also be applied toward a diploma or an associate in applied science degree.

Certification — A voluntary form of recognition for knowledge and skill in a particular profession.

Clock Hour — One hour of instruction given one student. Class periods from 50–60 minutes may be counted as one clock hour depending on the type of instruction delivered.

College Transfer Programs — These programs are offered through the Associate in Arts (AA), Associate in Fine Arts (AFA) and Associate in Science (AS) degrees. The Associate in Arts and the Associate in Science programs are part of the Comprehensive Articulation Agreement (CAA). This agreement addresses the transfer of students between institutions in the North Carolina Community College System and the constituent institutions of the University of North Carolina.

Compensatory Education — A special state-funded educational program for mentally retarded adults (over 17 years of age).

Competency-Based Instruction — Instruction based on measurable student performance outcomes consistent with the skills and knowledge needed by entry-level employees in a particular field.

Cooperative Skills Training — A training program specifically designed to provide customized training for existing industry. This training can be provided on campus or at the industrial site.

Credit Hour — An instructional unit used for recognition of the amount of credit a student earns for a given course. Example: Semester Credit Hour—A student who spends one classroom hour per week in a class for sixteen weeks earns one semester hour credit.

Current Expense — Funds used for the general operation of the institution to include salaries, benefits, and other instructional costs.

Curriculum Programs — A term used to describe a wide variety of planned educational programs which range in length from one semester to two years. These programs lead to certificates, diplomas or associate degrees, depending on the nature of the curriculum. Curriculum programs include certificate, diploma, Associate in Applied

Science, Associate in Arts, Associate in Fine Arts, Associate in Science and Associate in General Education programs.

Developmental Education — A program providing specialized credit courses for students who need to improve their basic skill in order to perform at the level required for admission to degree and diploma programs. Usually these courses are in reading, writing, and mathematics.

Diploma Programs — These programs range from 36 to 48 semester hour credits and can usually be completed by a full-time student within two semesters and one summer term. Associate degree level courses within a diploma program may also be applied toward an Associate in Applied Science degree.

English as a Second Language (ESL) — A program of instruction to help adults with limited or no English language proficiency.

Expansion Budget — Additional funds from the legislature to increase the quantity or quality of services rendered.

Fiscal Year — The twelve-month period upon which the institution's budget is based, July1-June 30.

Full-Time Equivalent (FTE) — One full-time equivalent (FTE) student represents 16 student membership hours per week for 16 weeks or 256 student membership hours for each semester enrolled.

- Annual Curriculum FTE The total of fall and spring FTE.
- Annual Extension FTE The total of spring, summer and fall sequenced periods FTE.
- Budget Full-Time Equivalent (B/FTE) Used to prepare the operating budget and to provide for an equitable distribution of the operating funds allocated by the State Board to the institutions.
- Equipment Full-Time Equivalent (E/FTE) Used to prepare the equipment budget and to provide for an equitable distribution of the equipment funds allocated by the State Board to the institutions.
- Library Full-Time Equivalent (L/FTE) Used to prepare the library budget to provide for an equitable distribution of library funds allocated for the purchase of library books and audiovisual materials.
- **Credit Hour Full-Time Equivalent (H/FTE)** Used in furnishing data to the North Carolina Commission on Higher Education Facilities and the University of North Carolina.
- Construction Full-Time Equivalent (C/FTE) Used to determine priorities and institutional eligibility for federal and state construction funds for the institutions.

Full-Time Students — A student is considered full time if he/she carries 12 or more semester credit hours of classes.

General Educational Development (GED) — A high school equivalency program enabling adults to take the General Education Development Tests to determine if they are at the 12th grade completion level of English, social studies, science, reading, and math. Individuals achieving the required scores on the GED are awarded the High School Equivalency Diploma. The program is open to individuals 18 years or older.

General Education Programs — These programs are designed for individuals wishing to broaden their education, with emphasis on personal interest, growth and development. The two-year General Education program provides students opportunities to study English, literature, fine arts, philosophy, social science, science and mathematics at the college level. All courses in the program are college-level courses. Many of the courses are equivalent to college transfer courses; however, the program is not principally designed for college transfer. Successful completion of 64–65 semester hour credits leads to an associate in general education degree (AGE).

Human Resource Development (HRD) — A program with prevocational training and counseling for chronically unemployed adults.

Non-Credit (Extension) Courses — Courses for professional training, upgrading or general interest.

Occupational Education — Any type of instruction or training (credit or non-credit) that prepares one to enter an occupation.

Other Costs — A term used to describe current instructional and operating instructional support costs excluding personnel and the associated fringe benefits. The term is used for supplies, travel, postage, etc.

Pell Grants — Needs-based federally funded grants.

Transitional — Programs that do not lead to a formal award. They include special credit, Huskins Bill, high school, and dual enrolled high school programs.

Unduplicated Headcount — The total number of students (both full-time and part-time) enrolled in all courses during a year. Each student is counted only once during the year regardless of the number of classes he/she takes or the number of semesters for which he/she registers.

Source: A Matter of Facts, NC Community College Fact Book, 2008